

## **AGENDA ITEM: 7**

## SUMMARY

Report for:	Finance and Resources Overview & Scrutiny Committee
Date of meeting:	16 June 2015
PART:	1
If Part II, reason:	

Title of report:	Quarter 4 Risk Management Report 2014/15	
Contact:	Councillor Graeme Elliot , Portfolio Holder Finance & Resources James Deane , Corporate Director (Finance & Operations) Linda Dargue, Lead Officer, Insurance & Risk	
Purpose of report:	1.To provide the Quarter 4 update on the Strategic Risk Register	
	To provide the Quarter 4 update on the Operational Risk Registers	
Recommendations	That the content of this report is noted and recommended to Cabinet for approval together with any associated comments.	
Corporate objectives:	Dacorum Delivers – Risk management is an essential part of ensuring that the Council meets all of its objectives	
Implications:	Financial	
	None identified.	
'Value For Money Implications'	Value for Money Risk management is closely linked to the Council's commitment to ensure that all resources are used efficiently and forms part of effective financial planning. The Council also needs to ensure that adequate provisions are in place to address anticipated risks but that these are no greater than necessary so that maximum resources are applied to services as required. To this end the Council sets minimum target working balances for both the general fund and HRA and at the date of this report this minimum balances are secured. Budget	

	exercises for 2014/15 have ensured that the minimum balance requirements will also be met for the next financial year.			
Risk Implications	Effective risk management is an important factor in all policymaking, planning and decision making.			
	Failure to manage risk effectively could have serious consequences for the Council leading to increased costs, wasted resources, prosecution and criticism under external assessments			
Equalities Implications	Equality Impact Assessment reviewed/carried out*  Not applicable			
Health And Safety Implications	Not applicable			
Consultees:				
Background	Risk Management working paper files			
papers:	СМТ			
Historical background (please give a brief background to this report to enable it to be considered in the right context).	Not applicable			
Glossary of acronyms and any other abbreviations used in this report:	SRR – Strategic Risk Register			

## **BACKGROUND**

 The revised Strategic Risk register showing the position at the end of Q4 2014/15 is attached at Appendix A for ease of reference. The table below provides a comparison of the risk scores from the previous quarter.

Risk	Q3 14/15	Q4 14/15
C3 – Failure to use the Council's commitment to	-	9
invest £30mas a catalyst to investment across the		
Borough		
C4 – Failure to exceed current plans for the	_	9
creation of new homes over the next 5 years		
F1 –Resource base not sufficient to deliver	4	4

Corporate Plan (absorbing former risk F3: Failure to achieve identified savings to ensure that the budget remains balanced).		
F2 – Lack of effective procurement and contract management	6	6
F5 – Risk of extensive damage to property arising from adverse weather conditions and /or unstable ground within the Dacorum area	9	9
I2 - Failure to effectively manage health and safety	4	4
M1 - Failure to deliver required regeneration and economic growth	9	9
M3 – Key commercial partnership fails or failure of services provided via a partner/contractor	4	4
R3 - Disclosure of personal data in breach of the Data Protection Act	8	8

2. The following table shows the operational risks where there has been a change in the risk score since quarter 2 or where new risks have been added.

	Q3 14/15	Q4 14/15
CE_M03 Failure to prepare policy and strategy around Localism	4	3
FR_FR03 – Variances in General Fund Budget	6	4

- 3. This is the last risk report to be made to Finance & Resources Overview Scrutiny Committee forming the final report for 14/15. Moving forward in 2015/16 scrutiny of the Strategic Risk Register will be undertaken by Audit Committee, as a standing item on the committee agenda. This was agreed at the Cabinet meeting of 21 October 2014.
- 4. At that meeting the following amendments to risk reporting were agreed:
  - An annual review of the SRR with the focus on risk identification for the future, to involve Cabinet, Leader of the Opposition and the Chief Officer Group;
  - Scrutiny of the SRR to be undertaken by the Audit Committee, as a standing item on the committee agenda
  - Each Overview and Scrutiny Committee will receive a quarterly update on the SRR, covering those risks specifically related to that committee.